

THE REPORT OF THE RISK MANAGEMENT COMMITTEE**MBK GROUP**

Dear Shareholders of MBK Public Company Limited

The Risk Management Committee of MBK GROUP comprises of the following experts:

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| 1. Chief Executive Officer | Chairman |
| 2. Chief Corporate Supporting Center Officer | Vice Chairman |
| 3. All Chief Business Officers | Members |
| 4. Chief / Deputy Chief Financial & Administrative Officer (MBK) | Member |
| 5. Chief / Deputy Chief Marketing Officer (MBK) | Member |
| 6. Senior Vice President / Vice President, Strategic & Operation System Management (MBK) | Member |
| 7. Assistant Vice President, Strategic & Operation System (MBK) | Member |
| 8. Senior Manager / Manager, Risk Management (MBK) | Secretary |
| 9. Executive assistants, all business groups | Assistant secretaries |

In 2022, the Risk Management Committee had 1 meeting where all members attended to consider material issues of the Company and propose solutions and suggestions. The Risk Management Committee reported the outcome of the meeting and comments to the Board of Directors for consideration. The summary was as follows:

- 1) The Risk Management Committee reviewed the risk management policy and guideline, risk management framework and action plan, and risk management handbook of the group companies.
- 2) The Risk Management Committee approved the risk of the group companies and business groups and approved the 2022 risk management plan.

- 3) The Risk Management Committee considered the risk management performance of the group companies and business groups to report to relevant committees.

Mr. Suvait Theeravachirakul

Chairman of the Risk Management Committee